### 2013 Annual report

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SHANGHAI INSTITUTES FOR INTERNATIONAL STUDIES



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### Industry.Originality. Patriotism.Cosmopolitism.



The year 2013 has been a year of great importance to our country, our municipality, as well as our Shanghai Institutes of International Studies (SIIS). At the national level, our Party Central Committee mapped out an overall program for in-depth reform on all fronts and a grand blueprint for future development, ushering in a new era of reform and opening-up; at the municipal layer, the China (Shanghai) Pilot Free Trade Zone was officially created, opening a new chapter for Shanghai's innovationoriented transformation and development and recommitting the municipality as a vanguard of reform and opening-up and a forerunning and pioneering execution of the national opening-up strategy; and in SIIS, efforts were continued to step up its ability development and institutionalization in line with the policy gist established at the 18<sup>th</sup> Party Congress and its 3<sup>rd</sup> Plenary Session and the mandates of the central and the municipal leaders on think tank development, aiming at boosting its ability to serve our country's diplomatic drive and our municipality's economic and social development, sharpening its sense about social service, and blazing a new trail for the development of think tanks with Chinese characteristics.

For all the onslaught of some undercurrent and the complication, indeterminacy and unbalanced remodeling of international patterns, the international situation remained stable in 2013 as a whole. Thanks to the strategic planning of our new central leadership, our national diplomacy set out on a new historic course of steady progress, our national interest was anchored in a safer haven, and the international influence and position of our country was raised to a new elevation.





### **President's Remarks**

Answering the call for think tank transformation and remodeling and taking into consideration the new tasks and features of think tank development at a new stage, SIIS tried enthusiastically to explore new ways and approaches for serving our country's general diplomatic drive, and worked energetically to cement its foundation and position as a leader in think tank development. Keeping its eve on practical problems and concerns and the most immediate and pressing needs of our national diplomacy at a new period of history, SIIS so masterminded its projects and tasks of study as to make them more Chinese, more strategic and more innovative. Tightening its institutional ties with ministries and commissions under the central government, SIIS also took up and fulfilled lots of national projects of study, winning praises from central government leaders and departments and securing its role as a leading cooperator of the Ministry of Foreign Affairs in the study of key projects.

The year 2013 also saw SIIS come up with a considerable number of quality research reports on issues including Shanghai's application to host the Global City Day, its cooperation with sister cities, and management of and legislation on non-governmental organizations, thanks to its keeping of an eye on service to Shanghai's drive for a socialist and modernized international metropolis, centering of efforts on increasing the municipality's international influences, and exploration of ways and approaches for greater and better services to the municipality's economic and social development in collaboration with the municipal Foreign Affairs Office.

In August 2013, I succeeded Professor Yang Jiemian as SIIS President. Under Yang's leadership, SIIS made solid progresses in its remodeling and development and saw constant growth of its influences at home and abroad. I am sincerely grateful to his great contribution.

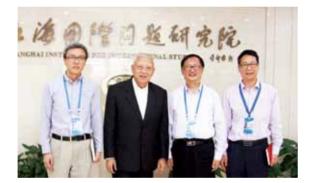
What lies ahead for me in 2014 is an arduous task to shoulder and a glorious mission to fulfill. Reform is not a one-day job, but a lasting endeavor. It is my firm belief that so long as my staff unite as one and keep efforts on reform, remodeling and work improvement, SIIS will surely make even bigger contributions to the development of our municipality and our country as a whole.



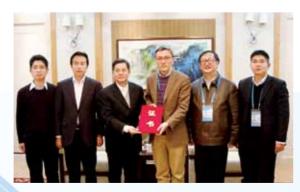
Smooth transition of SIIS leadership.



State Councilor Yang Jiechi meets with SIIS delegation.



Mr. Tung Chee-hwa, Vice Chairman of CPPCC National Committee and Chairman of China-United States Exchange Foundation visits SIIS.



Assistant Foreign Minister Zheng Zeguang issues certificate to SIIS for its continuously being key cooperator of MFA in foreign policy research.

2013



## 13 Year in Review



With the convening of the 18<sup>th</sup> National Congress of the Communist Party of China, 2013 marked the inauguration of a new central leadership and its start of collective governance of Party and State affairs with new ideas and strategic measures. At the 3<sup>rd</sup> Plenary Session of the new Party Congress, in particular, a call was raised for in-depth reforms on all fronts.

By summing up our experiences over recent years, we came to realize that development of think tanks in China has entered a new period of theoretical innovation, strategic planning, policy suggestion, information platform development, and public opinion guidance. Based on this realization, SIIS spared no effort to learn, to forge ahead and to make innovations for turning and upgrading it into a new-type think tank serving the diplomatic strategy of our country and answering the call of our municipality to seek innovation, transformation and development, registering new progress one after another.

### I. Eyeing for the strategic, forward-looking and operable quality of studies and the national value and local feature of research results, and attaching of equal importance to the study of theories, strategies and policies

Based on its accurate judgment of the changes in the world situation and the general trend of China's development, the new Chinese leadership mapped out an overall strategy on international work and domestic development. While masterminding and orchestrating in-depth reforms on various fronts, it devoted vigorous efforts to promote innovation in diplomatic theories and practices. Apart from development of a whole line of great diplomatic thoughts, policies and strategies, it took a series of important diplomatic actions. Reach of our national diplomacy to a new starting point meant new tasks for SIIS.

At the first step, we carried out earnest study of the spirit of the 18<sup>th</sup> Party Congress and all the important speeches of the new leaders so as to dovetail our studies with the work of the central and the municipal governments and

- President Chen Dongxiao and Chairman of SIIS Academic Council Yang Jiemian attend the first Cross-Strait Peace Forum and talk with Mr. Han Zheng, Secretary of the CPC Shanghai Committee.
- SIIS becomes the member of "Leading Group of the Construction of New Type of Think Tanks at Higher Education Institutions in Shanghai". Dr. Yang Jiemian is appointed as the member of the Expert Review Committee of the National and Regional Research Training Base by the Ministry of Education and the Director General of the Council of Shanghai International Affairs Think Tanks.
- 3 SIIS sets up task force, working for the Shanghai Foreign Affairs Office on Shanghai's bid for the World City Day.
- 4 Vice President Yang Jian attends the Seoul Conference on Cyberspace and pays visits to Korean think tanks including Korea National Diplomatic Academy (KNDA).

broaden our contacts and exchanges with them. We also set up research teams according to the study projects to be launched, thus bringing our studies into close line with the overall diplomatic drive of our country and the development need of our municipality.

Knowing that the studies of think tanks must be pioneering and forward-looking, we stepped up institutional interaction and cooperation with the central government and some local government bodies charged with practical jobs and tasks. We kept promoting our institutional contacts, for instance, with the Foreign Affairs Office of the Party Central Committee, the Ministry of Foreign Affairs, the Taiwan Affairs Office of the State Council, the Ministry of Commerce, the Ministry of Finance, and the International Liaison Department, and were relisted by the Ministry of Foreign Affairs as a key cooperator in policy studies. Apart from sending researchers to attend various conferences called by central government departments and taking up lots of their research projects, we continued the practice of sending some staff members to work temporarily in the Ministry of Foreign Affairs. We also invited more than 40 high-ranking officials from different ministries and commissions for exchanges with our researchers.

Our second step was to implement the important directives of central and municipal government leaders and enrich the strategic and applicative quality of our studies.

Our central government made some important instructions in 2013 on the development of think tanks. Our municipal leaders also urged us in the year to step up studies of macro and strategic issues as well as key policy issues on innovation and transformation. Taking advantage of our cutting edge in the study of diplomatic theories with Chinese characteristics, we focused our studies on the development of new-type relationship between major powers and a new order in border regions, governance of new international domains, promotion of software and public diplomacy, as well as the practice of 'one country, two systems' and the strategy on national unification, paying close attention to integrating strategies with theories, strategies with policies, and macroscopicness with operability. To serve the building of a new type of major-power relations between our country and the United States, the convening of the conference on the diplomatic work on the neighboring countries and some other major developments, we published a series of research reports, winning ward applauses.

In terms of local service, we centered our studies on issues concerning our municipality's application to host the Global City Day, innovation of social governance and cooperation between our municipality and its sister cities, all designed to elevate the international influences of our municipality. We also took up study of some research projects of the Shanghai People's Political Consultative Conference and the Foreign Affairs Office of the Shanghai People's Government, and produced some valuable advisory reports serving the scientific decision-making of the municipal government, winning loud laud from both the central and the municipal governments.

Another step by us was to bring in play our cutting edge as an academic body to strengthen mid-term and long-term planning of studies and enrich the forward-looking and innovative contents of research reports.

By stepping up mid-term and long-term planning of studies and making arrangements ahead of time, we built up a policy reserve for the future development of our municipality and our national diplomatic drive. We followed the



2013 Annual report



strategic proposal by President Xi Jinping for the development of a Silk Road economic belt and a 21<sup>st</sup> century maritime Silk Road to plan our projects of study in 2014 and set up a special research group on the summit of the Conference on Interaction and Confidence-Building Measures in Asia (CICA) to be held in Shanghai in 2014 and the Asia-Pacific Economic Cooperation conference to be held in Beijing in the latter half of this year. We also worked out detailed plans on services to pertinent central and municipal government departments.

#### II. Devotion of active efforts to development of platforms for academic exchange and dissemination

To bring academic studies to serve exchange and understanding between different cultures and civilizations, help the international community get a full understanding of new developments in China, cultivate a correct outlook on national interests and a mature and rational psychology among citizens is not only a trend of development of think tanks in China, but also one of their key missions.

Based on this understanding, we made active efforts to promote academic exchanges with overseas peers in the hope of supplementing the general diplomatic drive of our country, following a two-way approach - organization of overseas visits and invitation of overseas visitors. When inviting overseas visitors, we kept in mind the need and focus of our national diplomatic development, and the purpose of promoting understanding of our country's diplomatic policies. When receiving US visitors after our country's proposal of the initiative to build a new type of major-power relations, for instance, we briefed them on the connotation and significance of this concept and tried to create an international atmosphere facilitating its propagation. But when receiving researchers and officials from east and southeast Asian countries and regions, we changed to interpretation and discussion with them of China's diplomatic policies on neighboring countries, development of mechanisms for economic and security cooperation in the Asia-Pacific region, maritime rights and interests, and other issues of common concern. In the case of guests from developing countries, we focused the exchanges on China's experiences in reform, opening-up and governance of state affairs. As for overseas visits, we would carry out some in-depth study of the destination countries beforehand, devote earnest effort to on-spot investigation, and get an accurate understanding of their public sentiment and opinion. We never set any limit on the choice of destination countries, a feat as characterizing the limitless coverage of our national diplomatic policy.

Another effort we made in 2013 was to expand the media broadcast of our academic exchanges and step up social transformation of academic achievements. In order to publicize our country's foreign strategies more efficiently and win a bigger discourse right in the international academic circle, we published a number of think-tank versions of strategic reports in 2013, such as China's Global Strategy 2013-2023, and reports on the new model of major-power relations between China and the United States including Co-exploring and Co-evolving: Constructing a New Model of Major Power Relationship between China and the United States.

We also launched in 2013 an updated version of our official website in improve visual experience, enlarge coverage of news and information, include in-depth analyses and comments so as to strengthen online publicity. Taking accurateness, timeliness and depth as our chief purpose in website development, we assigned a bigger space to indepth analysis of current affairs of key importance. Meanwhile, our researchers gave interviews to and published articles in mainstream media outlets for more than 600 persons/times in 2013, including 450 interviews to journalists from Phoenix TV, China Business Network, Shanghai Oriental TV, HKSTV, Voice of Taiwan Straits Broadcasting Station and 121 articles in leading newspapers and journals such as People's Daily, China Daily, Jiefang Daily, Wen Hui Bao, Chinese Social Sciences Today, Sing Tao Daily, the Christian Science Monitor, The Straits Times, The Asahi Shimbun, and Lianhe Zaobao.

#### III. Acceleration of self-development by increasing service consciousness and through coordination of innovative powers

Think tanks in China experienced a new wave of development in 2013. Taking this opportunity, we made some new explorations into the path of development of think tanks with Chinese characteristics.

First of all, we strengthened theoretical preparations for think tank development, listing think tank development as a priority in our studies. As Dr. Yang Jiemian, Chairman of SIIS Academic Council, once pointed out that think tank development in China has entered a new stage of theoretical innovation, strategic planning, policy suggestion, development of information platforms, and guidance of public opinions, a conclusion conforming to the trend of development of innovative think tanks and offering a theoretical guidance to SIIS's development.

Secondly, we stepped up networking with domestic and overseas think tanks for the purpose of coordinating innovative capacities. Apart from keeping our cutting edge in terms of the extensiveness and closeness of contacts with overseas academic circles, we took an active part in the initiative co-sponsored by the Ministry of Education and the Shanghai Municipal Commission of Education to boost the development of think tanks, becoming a member of the Leading Group in Charge of Development of New-Type Think Tanks in Institutions of Higher Learning. Dr. Yang was also appointed as president of the Shanghai Council of Think Tanks of International Relations.

We also worked energetically to perfect our internal rules and systems, strengthen internal management, and improve staff quality and ability, efforts that not only led to constant improvement of our management level, but also provided a solid ground for our studies and sustainable development.

- Persons Group.
- 6 Delegation of the Foundation Charles-de-Gaulle visits SIIS.
- to know more about China's foreign policy.
- 8 SIIS holds the International Conference on "Implications of the Euro Debt Crisis for Emerging Countries".



S President Chen Dongxiao is appointed by MFA as member of the ASEAN Regional Forum Experts and Eminent

7 Editors and journalists from mainstream media including New York Times, Financial Times, Time Magazine, etc. visit SIIS

## 2013 Highlights of the Year

- Magic Magnet
- Wisdom Pooling
- Two-way Approach
- Tight Ties
- Bumper Harvests
- Young Talents



#### Magic Magnet

As a think tank devoting itself to international studies and enjoying a high reputation at home and abroad, SIIS is a magic magnet attracting scholars, politicians, journalists, personages from non-governmental organizations, and people in various other circles across the globe, as evidenced by its reception of more than 350 batches of visitors coming from 55 countries and regions in 2013 for discussion of changes in the world situation and other international issues and dialogue on the direction of Chinese diplomacy.





- with SIIS researchers.
- an interview by SIIS researcher.
- Chair of BRICS in SIIS.
- International Scholar Laureate Program.

- President Chen Dongxiao meets with Mr. John E. Bryson, 0 former US Commerce Secretary.
- 2 Ms. Jane Harman, Director, President and CEO of Woodrow Wilson International Center for Scholars visits SIIS and discusses about cooperation in the future.
- **3** President Chen Dongxiao meets with Delegation led by Amb. Teferra Shiawl-Kidanekal, Executive Director of the Institute for Advanced Research of Ethiopia.







4 Prof. Gareth Evans, Former Australian Foreign Minister and current Chancellor of the Australian National University visits SIIS and has dialogue with SIIS scholars.

**5** Delegation of Islamabad Policy Research Institute (IPRI) visits SIIS and has view exchanges

6 Prof. Paul Evans from the Institute of Asian Research, University of British Colombia receives

7 Amb. Anil Sooklal, Deputy Director-General of the Department of International Relations and Cooperation of South Africa and BRICS Sous-Sherpa delivers a speech on South Africa's

8 Dr. Zhang Zhexin gives a lecture on China's rise and its global role to US delegation of the



#### Wisdom Pooling

Seminars, symposiums, forums... they all provide an ideal outlet for pooling wisdoms, stirring brain storm, and, best of all, scaling new highs in researches and studies. In 2013 alone, SIIS hosted all by itself and in cooperation with others 21 international symposiums and more than 40 national and municipal seminars on important current affairs including changes in the world situation and major issues in Chinese diplomacy.



- 1 SIIS and the Institute of Asian Research, University of British Colombia co-hold the Workshop on "Cooperative Security 2.0 in Asia-Pacific".
- Participants from BRICS make presentations on the International Conference on "Drivers for a New Global Partnership? - the Role of BRICS in the Post-2015 Development Agenda" co-held by SIIS and Feredrich-Ebert Stiftung.
- SIIS and East Asia Bureau of Economic Research, Australian National University co-host the International Conference on "Australia-China Dialogue on the G20 and Regional Initiatives". Mr. Cui Tiankai, Chinese G20 Sherpa and his Australian counterpart Mr. Gordon de Brouwer attend the conference.



- 上海国际问题研究院 Shanghai Institutes for International Studies 芽兰技普兰大学 University of Lapland 2013年4月16日 April 16, 2013

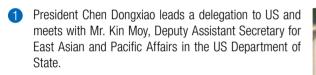
- **4** SIIS and the University of Lapland of Finland hold joint Workshop on Arctic Security and International Cooperation.
- **5** SIIS and International Studies College of Tamkang University co-chair the 17<sup>th</sup> "Global New Pattern and Cross-Straits Relations" Symposium.
- 6 SIIS hosts the Conference on "Building the New Type of Major Power Relations: Theoretical Basis and Realistic Path".
- SIIS holds EU Consuls General-SIIS Roundtable Meeting with the Consulate General of Ireland (Presidency of the Council of the European Union for the first half year of 2013).
- 8 SIIS and China Institute of International Studies jointly hold Conference on "China-SAARC Relations: Towards A Closer Partnership".
- 9 SIIS holds International Conference on "China-Southeast Asia Relations and the Taiwan Question".
- 0 SIIS holds International Seminar on "Sino-Latin American Relations in Next Decade".





#### Two-way Approach

It is an exchange that is reciprocal. Keeping in view the overall diplomatic arrangements of our country, SIIS has been following a two-way approach to boost international exchanges: sending researchers to visit reputed overseas think tanks and take part in major international symposiums, and inviting visiting scholars from across the globe, efforts designed to bring into play the role of public diplomacy and academic diplomacy. In 2013 alone, it sent more than 120 people in 92 batches to visit 50 countries, while receiving 22 visiting scholars and interns from the United States, Belgium, Fuji, Sri Lanka and some other countries.



- 2 Vice President Yang Jian exchanges ideas with scholars of Argentine Council of International Relations (CARI) during his visit to Latin America.
- **3** SIIS delegation led by Dr. Yang Jiemian pays a visit to Swedish Ministry for Foreign Affairs.
- Dr. Yang Jiemian and Dr. Li Xin, senior scholars of 4 SIIS attend the 10<sup>th</sup> anniversary meeting of the Valdai International Discussion Club.













**5** Prof. Ye Jiang, Executive Director of the Institute for Global Governance, SIIS attends a high-level seminar on Arctic issue in Reykjavik and meets with the President of the Iceland.



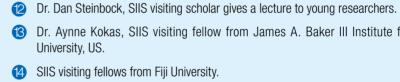
6 SIIS delegation led by Vice President Yang Jian has a discussion with Mr. Klavs A. Holm, Danish Ambassador to the Arctic.



7 Dr. Yang Jiemian leads a delegation to France, Tunisia and Algeria.



- 8 Ms. Iselin Stensdal from Fridtjof Nansen Institute (FNI) does research in SIIS as a visiting fellow.
- 9 Dr. Li Xin, Director of the Center for Russian & Central Asian Studies, SIIS delivers keynote speech at the Baltic Forum held in Latvia.
- 1 Dr. Zhang Haibing, Executive Director of the Institute for World Economy Studies, SIIS attends the international conference on Africa-China relations in Zimbabwe.
- 1 Dr. Zhang Pei, Deputy Director of the Center for Maritime and Polar Region Studies, SIIS has a dialogue with Mr. Marcus Hicken, Deputy Head of Division Energy and Raw Material Foreign Policy German Federal Foreign Office during his three-month fellowship in German Institute for International and Security Affairs.



**(5)** SIIS visiting fellows from the Ministry of External Affairs, Sri Lanka.





(3) Dr. Aynne Kokas, SIIS visiting fellow from James A. Baker III Institute for Public Policy, Rice

#### **Tight Ties**

Signing agreements with overseas peers boosts interaction such as co-sponsorship of academic gatherings, exchange of visiting scholars and joint production of research reports. Apart from maintaining its tight ties with more than 50 think tanks at home and abroad, SIIS added another 15 institutions to its list of cooperative units in 2013, including the China-US Exchange Foundation (HK China), the Ford Foundation (US), the Stockholm International Peace Research Institute (Sweden), the BRICS Policy Center (Brazil), the Indian Council of World Affairs, and the Institute of International Politics and Economics in Serbia, etc.











- 1 SIIS and Indian Council of World Affairs (ICWA) sign the Memorandum of Understanding.
- 2 SIIS builds cooperation with Fridtjof Nasen Institute, Norway in Polar researches.
- SIIS cooperates with the Center for American Progress (CAP), China-US Exchange Foundation (CUSEF) to jointly write a report on the new type of major power relations between China and US.
- SIIS and German Development Institute (DIE) co-sponsor the International Conference on "International Development Cooperation after 2015: Perspectives from the Europe and Emerging Economies".





- 5 SIIS and the Consulate General of Sri Lanka in Shanghai co-organize "Sri Lanka Day".
- 6 Ford Foundation sponsors SIIS researchers to have visiting fellowship in UN and Germany.
- SIIS signs Institutional Cooperation Agreement with the Center for Chinese Studies, Stellenbosch University.
- 8 SIIS and FES Shanghai Office jointly celebrate the 30<sup>th</sup> anniversary of SIIS-FES Cooperation.

#### **Bumper Harvests**

- Publication of 126 essays including 47 in core journals, and 10 monographs;
- Publication of more than 600 articles in mainstream media outlets at home and abroad:
- Granting of interviews to over 450 journalists/times;
- Publication of six issues of International Outlook, SIIS's bimonthly journal in Chinese, and four issues of Global Review, its quarterly in English;
- Development of new media outlets including an online platform to publicize achievements in academic exchanges and results of academic studies, and launch of an upgraded website to improve visual experience, enlarge coverage of news and information, and offer in-depth analyses and comments.
- SIIS strategic reports written and published in 2013. 6
- President Chen Dongxiao is interviewed by CCTV.
- Dr. Yang Jiemian, Chairman of SIIS Academic Council delivers a speech in the Foreign 3 Correspondents' Club, Hong Kong.
- **45** SIIS senior researchers receive interviews by Shanghai Television.



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#### **Young Talents**

SIIS takes it as its chief mission to bring up young talents devoted to the study of international relations in a new era. In 2013, it continued its cooperation with the George Bush School of Government and Public Service at Texas A&M University, and the Johns Hopkins University-Nanjing University Center for Chinese and American Studies as part of its postgraduate syllabuses, aiming at broadening the global vision of young students. It also kept its post-doctoral station running into its third year and hosted the 5<sup>th</sup> SIIS Essay Competition Award Ceremony aka the 13th Youth Forum of Shanghai Society of International Relations to encourage young researchers' participation.









- 2.3 SIIS young researchers Dr. Fang Xiao and Dr. Liu Zongyi do research in the Center for Strategic and International Studies (CSIS) as visiting fellows.
- Mr. Zha Xiaogang from the Institute for World Economy Studies, SIIS speaks on the 4 international symposium.
- Dr. Niu Haibin, Deputy Director of the Center for American Studies, SIIS has dialogue with 5 scholars from Latin America.
- SIIS young researcher Mr. Qiu Xudong works in China-US Exchange Foundation, HK. 6
- 7 SIIS Postgraduate has a four-month academic visit in Bush School, Texas A & M University, US.





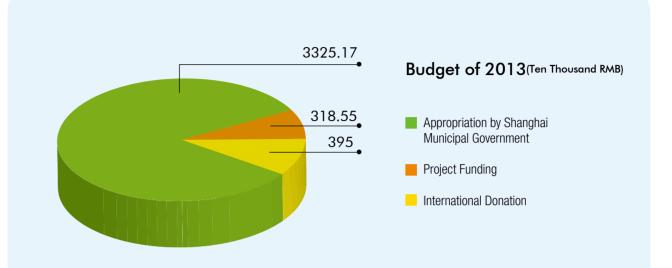


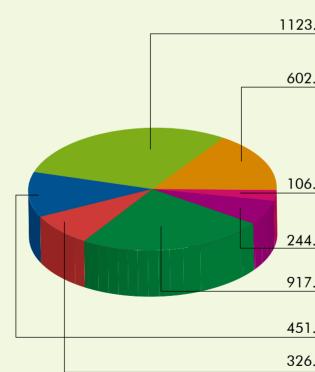


Mr. Lu Chuanying from the Institute for Data Processing and Studies, SIIS attends the



## 2013 Financial Report





2013 Annual report





3.05	Expense of 2013(Ten Thousand RME
2.86	Human Resource
	Public Expense
6.14 <sub>.</sub>	International Exchange (including conference, oversea visits, etc.)
4.18 <sub>.</sub>	Research Investment
7.68	Project Support
1.72 <sub>•</sub>	Publishing Costs
6.51	Others

## Outlook for 2014



Following the policy line drawn at the 3<sup>rd</sup> Plenary Session of the 18<sup>th</sup> Congress of the Communist Party of China, we will continue efforts in SIIS's institutional reform and boost its transformation and upgrading through improvement and enhancement of staff quality and ability in 2014. Given the new situation and the new tasks of our national diplomacy, which is now at a new historical starting point, we will center all our work in 2014 on the two important conferences to be held in China this year: the Summit of the Conference on Interaction and Confidence-Building Measures in Asia (CICA) and the Asia-Pacific Economic Cooperation (APEC) Summit. We will also put effort into midterm and long-term research planning and, in particular, in preparation for the development of our country and our municipality over the coming two decades, taking the upcoming 13<sup>th</sup> Five-Year Plan on Social and Economic Development as the basis.





# About Us



Founded in 1960, Shanghai Institutes for International Studies (SIIS) has grown into a top-notch think tank known in China and across the world through unswerving efforts by its several generations of staff members, dedicated to tasks and driving at objectives including:

• Trans-disciplinary study of present-day international political, economic and security issues and China's foreign relations from a strategic and policy angle;

• Development and maintenance of contacts and cooperation with overseas research organs through co-sponsorship of academic conferences, joint launch and conduction of research projects, and exchange of visiting scholars;

• Promotion of government, media and popular awareness of trends and hot issues in world development.

SIIS boasts a research team of over 90 members including more than 30 senior researchers, runs a postgraduate program as well as a postdoctoral research station, and publishes journals including Global Review and some other periodical reports.





• Supply of consulting services to the Central Government and the Municipal Government on international affairs;

Institute for International Strategic Studies

Institute for Global Governance Studies

Institute for World Economy Studies

Institute for Foreign Policy Studies

Institute for Taiwan, Hong Kong & Macao Studies

Institute for Comparative Politics & Public Policy Studies

Institute for Data Processing and Studies

**6** Centers

Center for Asia-Pacific Studies

Center for American Studies

Center for Russian & Central Asian Studies

Center for West Asian & African Studies

Center for European Studies

Center for Maritime and Polar Region Studies





上海田林路 195 弄 15 号,200233 电话: 86-21-54614900 传真: 86-21-64850100 http://www.siis.org.cn